



FARM & WILDERNESS

ANNUAL REPORT 2018

A YEAR OF PARTNERSHIPS



The greatest news in 2018 was Farm & Wilderness' affiliation with the Ninevah Foundation. Five years in the making, this strategic partnership enables Farm & Wilderness to continue the work Ninevah began in stewarding, conserving and educating about the 3,300 acres of land and waters around Lake Ninevah. This also provides an opportunity for F&W to examine our own conservation practices and efforts to protect the health of the 1,800 acres around the Woodward Reservoir and Chelsea properties. By educating community members and neighbors, our summer staff and youth, we will share the timely lessons from which future generations will benefit.

We also honor the first year of another historical partnership, with a community that equally values conservation of the land and water, the Akwesasne Mohawk tribe. Under the leadership of executive director Tsiorasa (pronounced joe-leh-suh) Barreiro, we welcomed ten campers from the St. Regis community in upstate New York and Canada. Tsiorasa is the grandson of Bill "Flying Cloud" Cook, in whose memory the Flying Cloud camp was named. We look forward to growing this relationship.

We continue to reduce our carbon footprint. Our new solar array behind the resource building produces approximately 75,000 kilowatt hours of electricity per year. We will continue to offset any increased electricity usage with renewable energy sources.

Other highlights of 2018 include:

We welcomed over 1,163 campers and staff, 25% identifying as people of color.

Red Spruce Grove, the girls' wilderness program based out of Indian Brook almost doubled in size.

Camp directors worked on the inclusivity and equity aspects of the camper experience, and began to examine what social justice means at camp and F&W.

We launched a Counselor Apprentice Program out of Tamarack Farm, and introduced a half season option for 2019, a practice that has historical roots in the 60s and 70s.

It is up to us to preserve the wild, beautiful spaces that fill our valley and hills with places to explore, take risks, grow up and create lasting, transformative memories. How we engage with our surroundings, our wildlife, and set the stage for future protectors of these most precious gifts is core to our mission, our values, and what we love about Farm & Wilderness. We hope you'll join us for an event on property, a visit, at drop off or the Fair to renew your connection to the beauty that is F&W and Ninevah.

In peace,

Becca Steinitz, Clerk, Board of Trustees

Rebecca Shonas Glary
Rebecca Geary, Executive Director





FINANCIAL REPORT

In 2018, our overall summer camp enrollment fell just shy of expectations, lowering our program income. Donations continue to be strong and we are pleased to announce that, despite the stock market volatility in the fourth quarter of 2018, our endowment funds ended the year at \$6.2 million. Our funds are primarily invested with Friends Fiduciary Corporation and, in 2018, we added a portfolio with First Republic Bank. Our endowments generated over \$250K in interest, most of which funded camperships. Thanks to this support, we are grateful to our community for entrusting us with their resources to carry out our mission. We were able to award almost \$500,000 in camperships.

Over the past 10 years, our reduction of greenhouse gas emissions has resulted in a 41% reduction in utility costs (fuel oil, electricity, and trash removal) and by these and other cost containment efforts, our operations finished the year near break-even.

For the past 5 years, we have kept tuition increases to a minimum. For example, full season tuition has only increased by 1.4% annually. This has kept F&W's tuition between 12 - 17% below the average cost of comparable New England non-profit residential summer camps.

To ensure our long-term sustainability, we continue to explore cost reduction and containment methods for operating expenses, while expanding our reach to serve more campers and their families. In 2019 we will embark on our strategic planning process, where we will look at internal and external factors, to enable us to advance our mission in the best possible way.

Financial transparency is key to decision making processes. On the following page, we offer highlights from our 2018 financial report. We hope the information is clear and useful for our staff, donors, and families.

We are grateful for the hard work of F&W's dedicated staff, and for the generosity of our community. Thanks to our wonderful community, we continue to offer campers and their families a unique summer experience, always unplugged, and always unforgettable!

Tonya Orme Treasurer Shannon Keyes Ciucevich Chief Financial Officer

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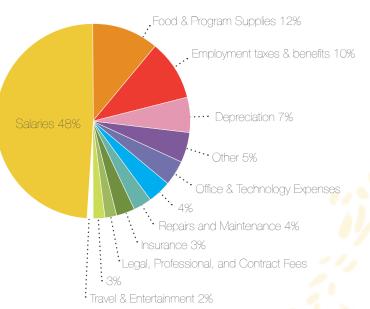
STATEMENT OF ACTIVITIES: FIVE-YEAR SNAPSHOT

Year Ending	2017	2017	2016	2015	2014
Operating Revenue					
Tuition	\$3,684,717	\$3,684,717	\$3,725,844	\$3,545,002	\$3,397,714
Less discounts & camperships	(\$697,790)	(\$697,790)	(\$626,720)	\$(564,726)	\$(562,806)
Reservoir Rental Income (net)	\$319,771	\$319,771	\$314,830	\$309,432	\$241,605
Contributions	\$1,068,246	\$1,068,246	\$1,687,067	\$1,177,356	\$354,667
Investment Income	\$211,618	\$211,618	\$188,454	\$170,216	\$160,992
Other Revenue	\$252,024	\$252,024	\$263,792	\$284,314	\$230,622
Total Revenue	\$4,838,586	\$4,838,586	\$5,553,267	\$4,921,594	\$3,822,794
Functional Expenses					
Program Expenses	\$3,081,639	\$3,081,639	\$2,993,762	\$2,916,289	\$2,855,634
General & Administrative	\$931,228	\$931,228	\$997,025	\$1,114,940	\$921,158
Fundraising	\$235,075	\$235,075	\$379,363	\$337,190	\$271,531
Total Expense	\$4,247,942	\$4,247,942	\$4,370,150	\$4,368,419	\$4,048,323
Net Asset Change (before other changes)	\$590,644	\$590,644	\$1,183,117	\$553,175	\$(225,529)
Total Other Changes	\$705,258	\$705,258	\$132,630	\$140,304	\$472,420
Total Change in Net Assets	\$1,295,902	\$1,295,902	\$1,315,747	\$693,479	\$246,891

STATEMENT OF FINANCIAL POSITION

Year Ending	2017	2017
Assets		
Cash	\$567,137	\$567,137
Accounts Receivable	\$60,791	\$60,791
Pledges Receivable	\$900,287	\$900,287
Other Assets	\$87,551	\$87,551
Investments	\$6,375,244	\$6,375,244
Land, Buildings, Equipment	\$5,107,044	\$5,107,044
Total Assets	\$13,098,054	\$13,098,054
Liabilities		
Accounts Payable	\$81,140	\$81,140
Accrued Expenses	\$76,524	\$76,524
Unearned Tuition	\$856,460	\$856,460
Unearned Lease Fees	\$286,060	\$286,060
Bank Notes		
Total Liabilities	\$1,300,184	\$1,300,184
Net Assets		
Unrestricted	\$6,112,757	\$6,112,757
Temporarily Restricted	\$3,173,401	\$3,173,401
Permanently Restricted	\$2,511,712	\$2,511,712
Total Net Assets	\$11,797,870	\$11,797,870
Total Liabilities & Net Assets	\$13,098,054	\$13,098,054

USE OF FUNDS IN 2017





FARM & WILDERNESS FACTS

1,213 miles hiked by campers345 miles canoed by campers10,354 pounds of organic vegetables were grown



CAMP FACTS

609 overnight campers, 410 returning (68% retention)

224 day campers, 136 returning (61% retention)

25% overall diversity rate



CAMPERSHIP

\$495,233 awarded in camperships

198 campers received camperships

20% increase in campership awards over 2017



COMMUNITY HIGHLIGHTS

791 community members donated more than \$495,115 in 2018

3 out of 4 summer staff are donors

100% of our leadership team and Board of Trustees donate to F&W





2018 SUSTAINABILITY REPORT

We have completed an annual greenhouse gas inventory since 2009. This process helps us understand our impact on the environment and practice better environmental stewardship, lessening our contribution to global climate change through responsible resource use. Analyzing resource use allows us to continue in our mission to live closely with the natural world in all areas of operations.

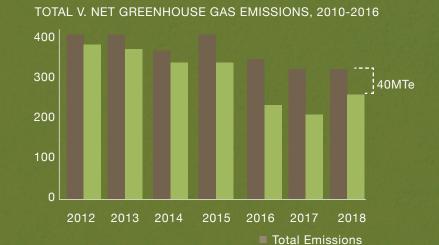
In many areas, Farm & Wilderness operates relatively "off-the-grid." For example, composting all organic material, including human waste, and housing campers in cabins without electricity.

Additionally, we have been increasing efficiency within building operations. Continuing these operational initiatives, replacing inefficient appliances, using more efficient fuel to run these appliances, transitioning from fossil fuels to the use of F&W's solar capacity where possible, and retrofitting buildings to conserve energy loss from these appliances, will all contribute to further emissions reductions.

A CLOSER LOOK: THE IMPACTS OF COMPOSTING

This chart displays the importance of F&W's composting program as a greenhouse gas emissions offset. The brown shows total emissions, the green shows net emissions after subtracting the amount of emissions avoided by composting.

Farm & Wilderness' aerobic composting program (turning compost regularly and monitoring the temperature) reduces the amount of greenhouse gases that would otherwise be released if those materials decomposed without intervention.

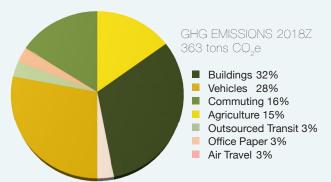


■ Net Emissions

In 2018, 135 tons of animal, human, food and garden waste were composted, saving F&W 40 metric tons of CO2 that would have otherwise been emitted.

GREENHOUSE GAS INVENTORY RESULTS

In 2018, F&W operations were responsible for the emission of **296 metric tons** of equivalent carbon dioxide (MTeCO2).



F&W organizes its greenhouse gas emissions into seven operational categories:

Buildings: Emissions from electricity, hot water, heat, refrigeration and cooking fuel.

Vehicles: Emissions from cars, trucks and vans owned by F&W.

Agriculture: Emissions from farm animals.

Commuting: Work-related travel by

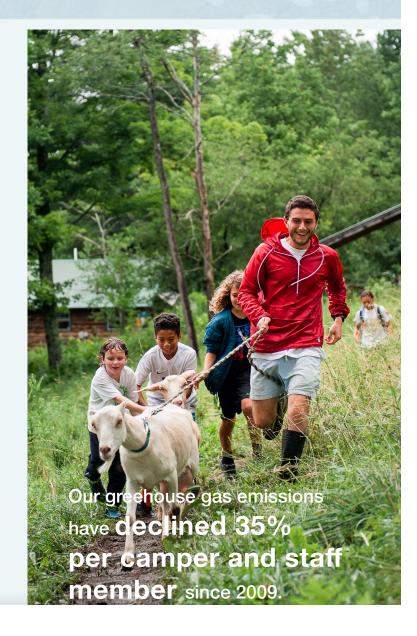
year-round staff.

Air Travel: Work-related travel by year-round staff.

Outsourced Transportation: Work-related personal vehicle trips

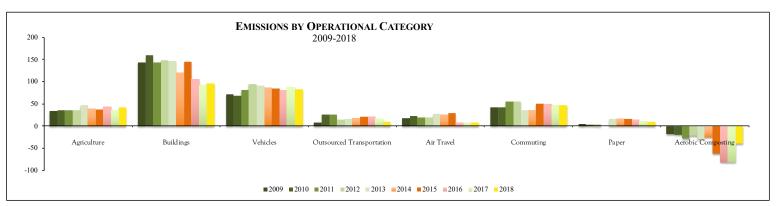
by year-round staff.

Office Paper: Total paper usage by F&W staff.



EMISSIONS BY OPERATIONAL CATEGORY 2009-2018

While there has been a decline in total emissions, looking at F&W's operational categories separately helps make clear which areas have had the most meaningful impact on greenhouse gas emission declines, as well as which operational categories could most benefit from institutional change and improvement. The chart below shows changes in emissions over time, separated out by operational category. Important changes are highlighted and discussed in greater detail below.



LIFELONG LESSONS OF SIMPLICITY

A Journey From Camp to Conservation

In the early '80s, four young Timberlake and Tamarack Farm alumni built several cabins on 40-acres near Lake Ninevah. Using the skills learned at camp and as crew, they pooled their resources and started construction.

Andy Schulz (TL: '67-'69, TF: '70, Staff TL: '73; '75-'76, Current Trustee) and Gerry Rosenberg (TL: '66-'67, TF: '68, Staff TL: '71, '73, '76; '01-'02, '04; F&W Trustee '08-'15) each built a cabin on the collectively owned land. David Martin (TL'62-'63, TF'66, Staff TL: '68-'77,'79, Director TL'83-'94) and Nick Marshall (TL: '63-'64; TF: '65-'66; Staff TL: '67-'68, '70-'76, '78-'79, Past F&W Trustee) combined forces to build another cabin nearby.

The nearby acreage had been preserved by F&W founders Ken and Susan Webb, who created the Wilderness Corporation in 1961. Eventually the corporation preserved thousands of acres in Plymouth and Mount Holly. To finance their initial 310-acre wooded purchase, the Webbs sold off small, private lots to a compatible and friendly group, who became known informally as the "wilderness community." These landowners knew the region wouldn't be overbuilt because the Wilderness Corporation had preserved the acreage.

Today, Saltash Mountain, Flying Cloud, and Red Spruce Grove are located on lands owned by the Ninevah Foundation along with some of the hiking trails and Lake Ninevah shoreline.

We saw the importance of working to protect land and keeping it in a natural state – both to hike and enjoy it and to know that you were surrounded by woods and beautiful land.

As young and energetic landowners, Andy recalled, they were invited to serve on the Wilderness Corporation's board of trustees. "It was an exciting opportunity to pursue the conservation of the lands of that area as well as making sure that our objectives meshed with F&W" Andy said.

Gerry, who lives in Chicago, said his Vermont cabin has given him a greater appreciation of conservation. This sentiment built on what he learned as a camper with the F&W value of simplicity. He also credits his time at the camps for the abiding, lifelong friendships he made and his appreciation of the outdoors.

"During my years at F&W I developed a deep appreciation of simplicity," he said. "I learned that one could live a rich and fulfilling life using a fraction of the energy most Americans consume."



Andy, Gerry, Nick and Dave on Tiny Mountain in 2005. Also in the photo are Andy's wife, Mauri, Nick's wife, Kate, and Nick's daughter Nora.

Over the next 30 years, the Wilderness Corporation grew and in 2000, after amassing a sizable 2,900 acres, became the non-profit Ninevah Foundation, dedicated to preserving lands in the Ninevah area. In 2018, the Ninevah Foundation joined forces with Farm & Wilderness to steward more than 4,800 acres of land and associated waters that they jointly own.

As landowners with strong ties to the area, Andy and David said they are proud of the conservation work done in the Lake Ninevah area. The Ninevah Foundation is working with the Town of Plymouth to establish more hiking trails (roughly two-thirds of the conserved land is in Plymouth and the remaining one-third is in Mount Holly). They continue their conservation work by promoting recreational use such as hiking and cross-country skiing and non-motorized use of the trails.

"Part of our conservation effort is to preserve the land for pedestrian and non-motorized use," Andy said. "We gave the town easements to preserve the land and make it more accessible for public recreational use."

David said the common bonds, and the respect for the land cultivated at camp, energized them to conserve the Lake Ninevah land. "We saw the importance of working to protect land and keeping it in a natural state – both to hike and enjoy it and to know that you were surrounded by woods and beautiful land."



THE LEGACY CIRCLE

The Farm & Wilderness Foundation established the Legacy Circle to honor, appreciate, and recognize members of the F&W community who have included F&W in their estate plans. We are very grateful to the current members of our Legacy Circle.

Anonymous (4) Ruth Berg Leonard & Mary Ann Cadwallader Sylvia Edgerton Susanne Davis Emory Beth Falk & Dan Herman Fred & Mary Anna Feitler Tom & Carol Ann Fisher Seth Gibson Charles & Charlotte Penfield Gosselink Katie Harris Priscilla B. Hinckley Catherine W. Hollis Dr. Howard C. Hughes Jack & Ruth Hunter Arthur Kohn & Priscilla Laula

Christine & Christopher Ladd Sarah Laughlin Vicki & Daniel Lewis L. Paul Lindenmaier Janet W. Lowenthal Colin Mitchell Katie Morgan Emily & Paul Morrow Albert & Judie Muggia Karen Beth Olch Martin & Robin Oppenheimer Rich & Chrissie Parker Barbara Queen Elspeth Reagan Carolyn Ristau & William Knight William & Carol Schwarzschild Nancy L. Seidman

Sara Somers
Nancy Spanier
Susan St. John & Robert Rheault
Becca Steinitz & Sam Putnam
Jeffery Anne Tatum
Kurt & Eden Terrell
Kristi Webb & Todd Woerner
Martha Webb
Donald Weiman
Thomas & Sandra Williams

* Joined in 2018

Members who have passed indicated in italics

FARM & WILDERNESS FROM 7-TO-70 PLUS

CAMP IS WHERE BO QUEEN IS HER TRUEST SELF



Camp is where Bo Queen says she is her truest self, even though that sounds "mushy and overly sentimental." Her experiences at Farm & Wilderness have spanned from when she was 7-to-70 "plus."

Known at camp as "Queenie", she spent her first summer at Indian Brook in 1949 at just 7-years-old. She returned for a number of summers and even remembers hiking with co-founders Ken and Susan Webb.

As an adult in 1979, she was chatting with a Quaker at a Mother's Day party in Manhattan and asked if they were familiar with Farm & Wilderness camps. She "held her breath" until she learned that the camps still existed, and she eagerly attended Family Camp the following summer.

"I loved Family Camp that first year, and I went back for a second summer," Bo said. "It was a ritual I wanted in my life." Since then, she's had frequent sojourns to Family Camp.

Bo is brimming with stories about camp. She remembers her best friend at Indian Brook back in the day, and now has developed a friendship with that woman's daughter at Family Camp. She loves the absolutely "ridiculous fun" at meal times when people

pretend to milk cows when the Farm's milk is served or when they do a dance when Farm vegetables are announced on the menu

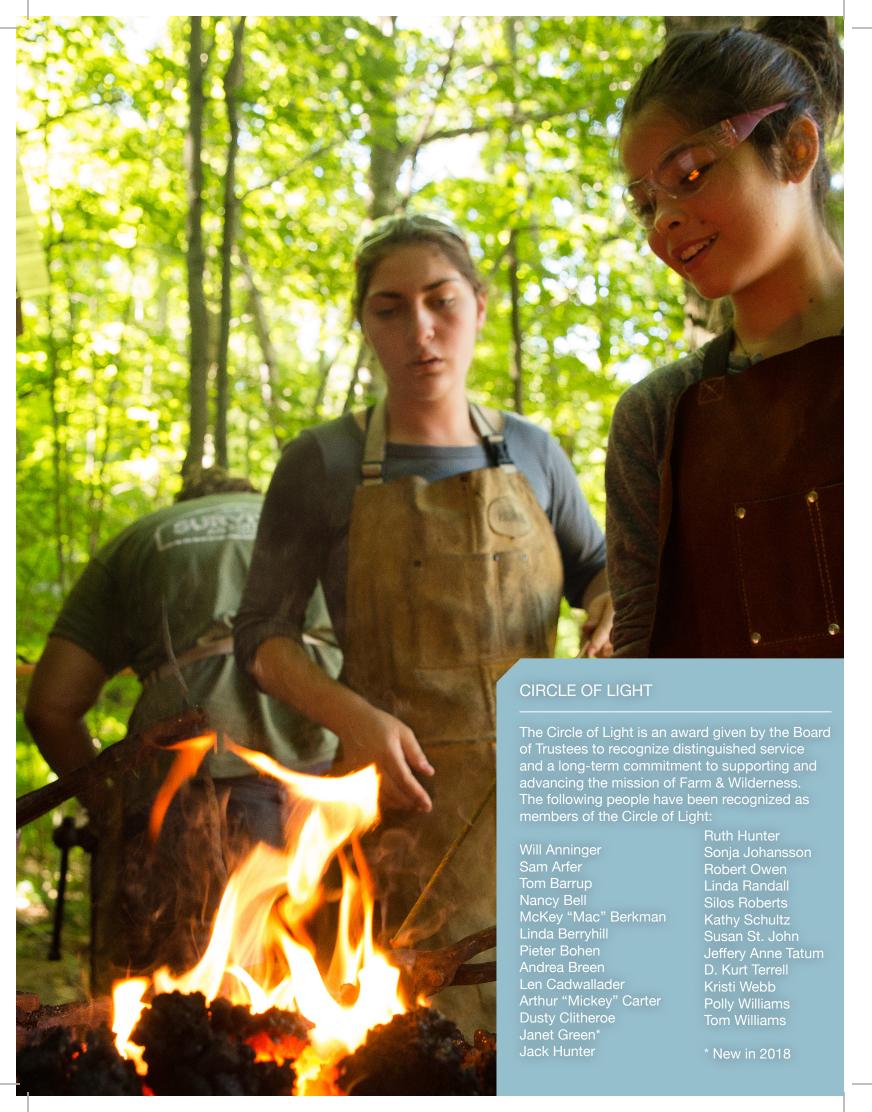
"It is the one place where it is okay to be ridiculous and silly and that has a lot to do with John Porcino," who steers Family Camp, she said. "Ordinarily I would feel uncomfortable, but he turns absolute absurdity into fun."

One time when many Family Campers were doing a strenuous 15-mile hike up Pico Mountain, she decided to do a shorter mile-long hike near to camp with a friend.

When I came down from that hike and in the circle before dinner, there was a congratulatory warmth," she said. "It was not fake or perfunctory. It was so genuine. They would see me with a cane and walker, but their sentiments were heartfelt from people who are serious athletes. They celebrated my success though it was small compared to what they did.

Bo feels emotionally connected with the Farm & Wilderness community and decided to become a Legacy Circle member by including F&W in her will. Her return to Plymouth for Family Camp rekindled the sentiments she experienced when she spent summers at Indian Brook as a child.

"Family Camp is one of the places in life where I feel safest, where there is the least judgment and there is so much kindness and generosity," she said. "Leaving F&W in my legacy is one of the ways I can stay connected and I can leave the earth knowing something remains of me at Family Camp."



FINDING COMMUNITY

FROM A SHY YOUNGSTER TO A SOLID LEADER

When Grace Hsiang thinks of Farm & Wilderness, the word "community" quickly comes to mind.

Grace was an F&W camper from age three, attending the Barn Day Camp from '03-'07 and again from '09-'12. Her family has many connections to the camps. Her mother, Jenna, worked as the assistant director at Tamarack Farm; her father, Brian, worked at F&W's organic farm, and her younger sister, Iris, has attended several F&W camps.

SAM Camp is the most magical place. The energy there is like nothing else," Grace said. "Every year I went there was different because of the changing dynamics of the counselors and campers. SAM Camp is really built on the people who go there.

For three "glorious" summers from '13-'16, Grace was a SAM camper. One of her favorite memories was a "really, really intense hike" on a Sugar Loaf trip in Maine. "I remember one morning getting to the top of a really tough climb. I saw more of the world at one time than I've ever seen. It was a breathtaking experience being with people I love and having all these great experiences together."

Grace was inspired to give back to the F&W community, following in the footsteps of her mother, Jenna, and her father, Brian.

In 2017 Grace accepted Barn Day Camp Director Polly Williams' invitation to be a junior counselor. Grace returned as a full counselor in 2018.

Polly described Grace as "a quiet presence at camp,

Grace Hsiang working at the Barn Day Camp in 2018

solid and peaceful. She brings a mature steadiness that you don't often see in young counselors."

"I think SAM Camp brought me out of my shell. I felt really comfortable there," she said. "Today I'm not shy and I have a lot of relationships with a lot of different people. I owe that to SAM Camp because it was a smaller camp from which could branch out."

One highlight of her summer at the day camp was working with a young camper who declared on his first day that he wasn't going into the water. She started playing ring-toss games in the shallows and, by the end of the session, he would venture into waist-high water.

Grace said she was a shy youngster and yet found her voice at camp. She applied those skills to building her community at home by tutoring, joining the Nordic skiing and volleyball teams, and volunteering at a local elementary school.

"It is such a great network of people who share amazing beliefs and value systems," she said. "It has really shaped me into who I am today."

The friends, values and support she's gained are why this Essex High School 11th grader donates to F&W.

"They gave us an opportunity as BDC staff to show appreciation for the community, so I decided to donate because it has given so much me," she said. "I think F&W has given me a wider outlook on life."

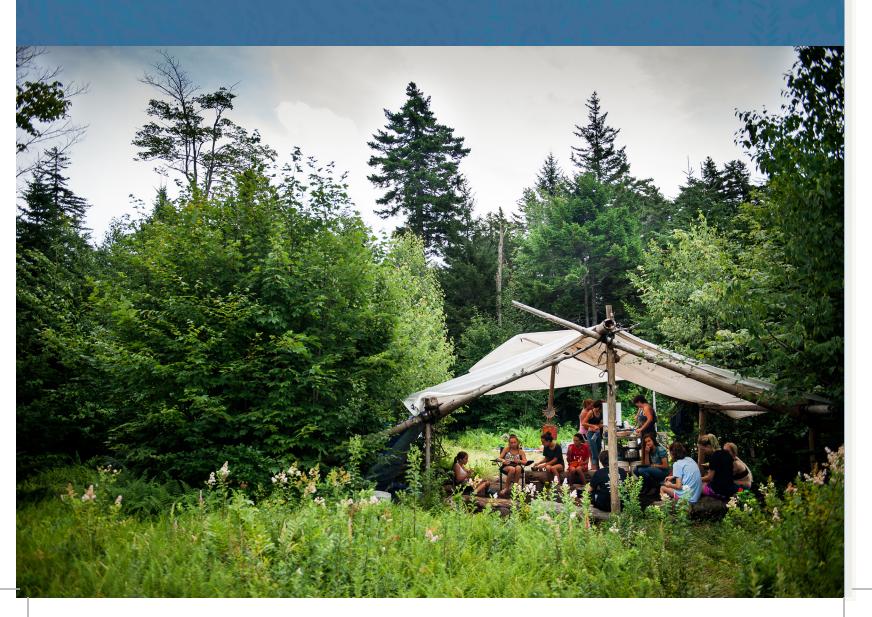


Through working at Farm & Wilderness, I've made some of my best friends, grown into a better version of myself, and figured out what I want to do with my life. I plan on working here again whenever I can.

- IB Staff

OUR STAFF

Thank you to our amazing group of 2018 staffers. Please see the complete 2018 staff list on our website, www.farmandwilderness.org/annual-report



2018 DONORS

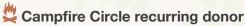
F&W relies on the support of our alumni, camper families, staff and friends each year and we are grateful to those listed below for their gifts in 2018. We are also pleased to recognize those who have made 10 or more aifts to F&W.



10 to 49 lifetime gifts



50 to 99 lifetime gifts



Anonymous (31) Gail & Jeffrey Aaron 9 Jamie Abelson 🥖 Stuart & Benjamin Abelson Foundation Trust 9 Jacob Abrams Abraham Adams # Kathleen Adams-House & Jeffrey House Lorna Adley Aesculus Fund of the Tompkins Charitable Gift Fund Indigo Agee Melinda Agee 🔊 James & Jennifer Akula John & Leslie Akula 🔊 Areve Alexander Charitable Fund Jessica Alper Quinn Alper Zachary Alper Rouwenna & Craig Altemose Joan Amatniek 🔊 AmazonSmile Foundation 9 Jan & Joe Ambrose Malaika Amon & Anthony Bregman Richard Anderson 9 Stephen Anderson & Ava Gips William Anninger & Carol O'Donoghue 9 Meg Ansara & Joel Gagne Michael Ansara & Barbara Arnold 9 The Anton Family Arielle Antosca Alan & Judith Appelbaum Apple Lane Foundation 🥖 Samuel Arfer 🥖 Glenda Argueta Margaret Arny & Janice Doppler 9 Michal Aronson & Jules Keitt 🥖 Addison & Janet Ault 9 Bruce Austern & Tim Tierney Barbara Autio Paul Bader Linda Bailev & Edwin de Bruiin 🔊 Bruce & Lucy Baizel 🔊

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 $^{
m II}$ The confidence my kids have gained at camp is transformative."

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ABOUT THIS LIST

This list of generous contributors reflects gifts made from January 1, 2018 through December 31, 2018. Every effort has been made to ensure accuracy. We encourage you to contact Thomas Henning, Development Director, 802-422-2033 or thomas@farmandwilderness.org with any corrections.

NAMED FUNDS & PLACES

NAMED ANNUAL FUNDS

The following named funds have been established to support campership on an annual basis:

Anna Lytton Campership Fund Alyssa Robbins Campership Fund

NAMED ENDOWMENT FUNDS

The following named endowment funds have been established in perpetuity:

Jack and Cappy Bailey Campership Fund

Nash Basom Memorial Fund

Brevilieri Fund

Michael Browner Campership Fund

Edward "Teddy" Bright Ebersol Campership Fund

Winnie Feise Leadership Fund

Howard and Marie Hausman Campership Fund

Land Conservation Fund

Herman and Gerda Lissner Campership Fund Charles and Hilda Mason Campership Fund

Ottaway-Hanzelka Foreign Campership Fund

David Sanjek Campership Fund Teen Campership Fund Trustee's Circle Fund Sam Warren Campership Fund

Kenneth B. Webb Fund

Susan H. Webb Outdoor Education Fund

Jared Zimmerman Campership Fund

NAMED PLACES AT FARM & WILDERNESS

The following have been named in tribute to and in memory of Farm & Wilderness community members:

CAMPS & PONDS

Flying Cloud Camp Peggy Dulany Pond

STRUCTURES

2010 Trustees Barn Day Camp Play Structure Joyce Donnell Greenhouse at Tamarack Farm Al Hicks Cabin at Timberlake Mabel Hicks Cabin at Indian Brook Doug North Shelter at Peggy's Pond Susan St. John Resource Center Phil's Shelter Jocelyn Villers Lodge at Saltash Mountain Kenneth Webb Lodge at Timberlake

PLACES & SPACES

McKey "Mac" W. Berkman Cupola at Tamarack Farm Dairy Barn Leonard Cadwallader Workshop at the Resource Center Mark Gibson Picnic Table at Timberlake

Arlene Hennesey Office at Main Office

Sonja Johansson Fields

"The Joy of the Dance" Weathervane in loving memory of Sam Warren at Tamarack Farm

Doug North Library at Timberlake

Robert P. Owen Road

Jeffery Anne Tatum Garage at the Resource Center

Susan H. Webb Library at Indian Brook

Susan H. Webb Wildflower Bed & Bench at Indian Brook

MEMORIAL TREES

All planted in the Memorial Grove in the Indian Brook orchard unless otherwise indicated:

Jack & Cappy Bailey Stacy Cavanaugh Jesse Drooker

Edward "Teddy" Bright Ebersol at Timberlake

Jeremy Hopkins

Eden Kinsey at Timberlake

Wendy Reagan

Josiah Rich Wendy Reagan

Josiah Rich







FARM & WILDERNESS.

401 Farm and Wilderness Road Plymouth, VT 05056 www.farmandwilderness.org

OUR MISSION

- To grow the seeds of courage & integrity in all participants
- To offer rugged, hands-on, outdoor adventure & challenge
- To encourage hard work & joyful play
- · To create community that values long term stewardship of our environment

OUR VALUES

In our Values, we reflect our long Quaker history and association. We strive to honor the "Light of the Spirit" in every person; our belief that each individual brings value to the community through unique gifts and strengths.

Simplicity • Peacemaking • Integrity • Community • Equity • Service

